Creating a Parking District
Metro Transit TOD Forum

Thursday, July 21, 2016
Amherst H. Wilder Foundation
Ralph DeNisco
Nelson\Nygaard

Creating a Parking District
Metro Transit TOD Forum
Parking is at the center of everything

**MOBILITY**
- Developing networks that link people to places

**ACCESS/PLACE**
- Integrating land use and placemaking with the transportation network

**PLANNING**
- Transportation Planning
- Urban Planning

**DESIGN**
- Traffic Engineering
- Urban Design

Ensuring efficient movement of pedestrians, cyclists, transit, and motor vehicles through network and facility design

Designing for access and making human-scaled destinations for people
Parking is expensive, and space is at a premium

Surface Parking:
$5,000

Above Ground Structure:
$20,000 - $25,000

Underground Structure:
$35,000

Average costs vary by location
What is a Space Worth?

Parking Space vs. Other Uses

- 25 square feet
- 72 square feet
- 200 square feet

$20,000
Monthly Cost Per Parking Space (Structured)

Assume:
- Construction cost: $24,000 per space
- 6.0% interest
- 40 year lifespan

Approximate Results:
- $130 per space per month
  + Operating Cost $32/month
- $162/month breakeven

Or $7+ per day
Use parking more efficiently
Site Layout/Design Factors

- Parking demand varies by time of day

- Efficient Parking Design
  - Parking to be shared between complimentary uses
  - Locate facilities to minimize vehicular impacts; create a “Park Once” environment

- Efficient Land Use
  - Maximize internal trip opportunities
  - Provide balance of land uses
<table>
<thead>
<tr>
<th>Benefit</th>
<th>Control</th>
<th>Benefit</th>
<th>Control</th>
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<tbody>
<tr>
<td>Attract tenants</td>
<td>parking costs</td>
<td>Promote shared efficiencies</td>
<td></td>
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<tr>
<td>Ensure easy access</td>
<td>traffic</td>
<td>Use other modes &amp; make a place</td>
<td></td>
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<tr>
<td>Control spillover</td>
<td>community</td>
<td>Use existing off-site resources</td>
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Parking District Principles

- **Parking districts can be managed by one or several partners, such as:**
  - Municipalities, development authority, business improvement district, master developer, district-area transportation management organization

- **Parking districts may include the following elements:**
  - Coordination/management of neighborhood transportation programs (with residents, tenants, owners and neighbors)
  - Construction, operations, and maintenance of parking
  - Monitoring and enforcement of on-street and off-street parking
  - Administration and communication of transit program information and benefits
  - Coordination with bike share and car share systems
  - Coordination and monitoring of other recommended tools, including valet parking, interim construction parking, and wayfinding systems
Parking District Spectrum

Public

- Ann Arbor Development Authority
- Boulder Improvement District
- Montgomery County (MD) Enterprise Fund

Private

- Arlington County (VA)
- Kendall Square (Cambridge)
- Masco Transportation Management Association
- Mueller (Austin)
Overview: Authority promotes multimodal transportation and controls on- and most off-street downtown parking.

Parking Inventory: ~7,100 spaces

Primary Builders/Owners: City of Ann Arbor; Downtown Development Authority (DDA)

Financing: Tax Increment Financing (TIF); Parking fees; ~1/3 of tax revenues generated within District.

Transit Access and TDM Programming:
- 27 bus routes and Park and Ride lots
- Universal Transit Pass program; getDowntown program; Zipcar sponsorship with UM

Promote physical and economic development growth in key business districts, typically in downtown areas.
Improvement District: Boulder, CO

Improvement districts are often responsible for maintaining parking operations and services in designated districts. These districts are often partnerships between municipal departments, local organizations, private developers, and private businesses.

- **Overview:** Responsible for parking operations and downtown-related services.
- **Parking Inventory:** ~7,000 spaces
- **Primary Builders/Owners:** City of Boulder; private developers
- **Financing:**
  - Downtown parking revenue and property and other taxes paid by property owners; shared public parking facilities are constructed and operated by CAGID’s general obligation bonds
- **Transit Access and TDM Programming:**
  - Local and regional bus services
  - Eco-pass, Guaranteed-Ride-Home program; neighborhood permit parking initiatives.
Enterprise Fund: Montgomery County, MD

Enterprise funds generally mandate that developers in a certain district pay fees in lieu of fulfilling municipal parking minimum requirements to a dedicated financing program.

- **Overview:** Developers pay in-lieu of building spaces to the Parking Lot District (PLD) program. PLD operates more than half of the parking in three major areas.

- **Parking Inventory:** ~20,000 spaces

- **Primary Builders/Owners:** Montgomery County DOT

- **Financing:** Each District’s PLD is funded by the Ad Valorem tax (~25%), parking services (~60%), and parking fines (~15%)

- **Transit Access and TDM Programming:**
  - Three of the four PLDs are located within a half-mile of a Metrorail station
  - Contributes revenue to County’s Mass Transit Fund and Transportation Management Districts
Transportation Management Association: MASCO, Boston, MA

TMAs generally operated by member institutions or businesses, and are designed to mitigate local congestion, manage parking, and operate travel demand programs in a specific area.

- **Overview:** Non-profit that serves medical area with variety of services, including transportation
- **Parking Inventory:** ~2,000 off-site and 750 on-site parking spaces
- **Primary Builders/Owners:** MASCO
- **Financing:** Parking and transportation revenues, rent, telecommunications center fees, purchasing/contracting, investments
- **Transit Access and TDM Programming:**
  - Heavy rail, bus, and commuter rail; walk/bike incentives, ERH, CommuteSwap, rideshare, Carpool/Vanpool
Public-Private Partnership: Mueller, Austin, TX

The 700-acre Mueller site in Austin, Texas, is owned and managed by the master developer, Catellus; on-street parking is controlled by the City of Austin.

- **Overview:** Master developer and City partnership of former airport site
- **Parking Inventory:** 1,300 – 1,500 spaces (Phase 1)
- **Primary Builders/Owners:** Catellus and City with some private support
- **Financing:** Common area charges, developer payments, Catellus/Austin; O&M from tenants and users
- **Transit Access and TDM Programming:**
  - Local bus service; future commuter rail station proposed
  - Coordination of shared parking, wayfinding and signage, bike share programs, electric vehicle charging stations, employer trip reduction program
Public-Private Partnership: Arlington County, VA

The private sector provides most of the publicly available off-street parking in Arlington. County planning staff is reluctant to develop stand-alone public parking facilities, in part, as a response to decades of minimum parking requirements that have created a consistent surplus of parking in most of its transit and mixed-use, commercial corridors.

- **Overview:** County uses market opportunities, zoning code, and incentives to rely on privately-owned parking supply in-lieu of public supply
- **Parking Inventory:** 60+ private garages
- **Primary Builders/Owners:** Private developers
- **Financing:** Private developers; user fees; in-lieu fees
- **Transit Access and TDM Programming:**
  - Metrorail lines, Metrobus, Arlington Transit
  - Limit the amount of parking spaces reserved for individual users to no more than 20% of the total parking supply
Public-Private Partnership: Kendall Square, MA

Kendall Center’s parking facilities are owned and operated by Boston Properties, a real estate investment trust. The goal is to provide centralized parking facilities for Kendall Square employees and visitors.

- **Overview:** Three shared garages in larger district owned/operated by real estate investment trust
- **Parking Inventory:** 2,748 spaces
- **Primary Builders/Owners:** Boston Properties
- **Financing:** Private development; land purchased from Cambridge Redevelopment Authority under Urban Renewal Program
- **Transit Access and TDM Programming:**
  - Red Line heavy rail; buses; TMA funded buses; private shuttles
  - TMA membership; carshare/bikeshare; on-site daycare; on-site showers and lockers; parking cash out
Supporting Strategies

**People First:** Safe transportation for everyone.

**Connectivity:** Improve access by adding key connections.

**Bicycle Friendly:** Support regional bicycle travel.

**Transit Accessible:** Accommodate growth through efficient transit.

**Networked District:** Link the district using technology and placemaking.

**Zoning:** Encourage mix of uses, minimize parking requirements, require shared parking
Supporting Strategies

**Roadway Strategies:** Balance the need for all modes, and provide safe and reliable auto access.

**Parking:** Balance demand with existing supply.

**Transportation Demand Management:** Improve non-driving mobility for residents and commuters.

**New Development:** Leverage new development for opportunities to improve multimodal travel.

**Mobility as Placemaking:** Strengthen a sense of place through safe multimodal access.
Parking District Framework
THE DISTRICT
THE DISTRICT’S VISION
STUDY PARTNERS

- Metro Transit
- Prospect North Partnership
- City of Minneapolis
- City of Saint Paul
- Community Stakeholders
- SRF Consulting Group, Inc.
- Nelson\Nygaard

Towerside Innovation District Parking Framework

Prepared for Metro Transit and the Prospect North Partnership

June 2016
Prepared by SRF Consulting Group, Inc., in partnership with Nelson\Nygaard
THE BIG QUESTIONS

• When is the development coming?
• How much parking do we need and where?
• How do we embrace a district-wide parking approach?
• Who is going to own, maintain and operate district parking facilities?
THE FINDINGS
DATA DRIVEN PROCESS

Utilization Counts

Customized Parking Generation Rates

Mode Split Goals

District-Wide Parking Model
PARKING NEEDS

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<tr>
<th>Land Use</th>
<th>Min Reg.</th>
<th>Max Reg.</th>
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<tbody>
<tr>
<td>Multifamily</td>
<td>0.50 spaces per 1 unit</td>
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</tr>
<tr>
<td>Office</td>
<td>1 space per 1,000 sf</td>
<td>3.39 spaces per 1,000 sf</td>
</tr>
<tr>
<td>Commercial and Mixed Use</td>
<td>1 space per 1,000 sf</td>
<td>1.52 spaces per 1,000 sf</td>
</tr>
<tr>
<td>Makerspace</td>
<td></td>
<td>0 to 1 space per 1,000 sf</td>
</tr>
</tbody>
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8,500 5,000 to 10,000 3,000 to 4,250
THE FRAMEWORK
DISTRICT WIDE PARKING APPROACH

• Enterprise Funds
• Development Authorities
• Improvement Districts
• Transportation Management Associations
• Public-Private Partnerships
FRAMEWORK GUIDANCE

- Responsible Sector
- Parking Builder
- Parking Owner
- Financing Structure
- Zoning

Development Authority
Improvement District
Transportation Management Association
Enterprise Funds
Public-Private Partnership
FRAMEWORK
TOOLS
FOR
ALL

Financial Benefits
Zoning Modifications
TDM Strategies
Adaptable Parking Structures
Site Selection & Design
Performance Measures
Shared Parking
THANK YOU

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District Parking as an Economic Development Tool

Kersten Elverum
City of Hopkins
HOD (Horse-Oriented District)
Urban Renewal Created District Parking Opportunity
Structured Parking to Support Future Redevelopment
Benefits of District Parking

- City ownership provides opportunities for other uses
- Financial incentive for start-ups and small business
- Maximizes the use of space
Mainstreet is Being Reclaimed for People
Tweaking the System
Recommendations

- Don’t plan for maximum demand – handle that off-site
- Diagram use of space for buildings, cars & people
- Put in place zoning that requires efficient parking
Questions?
Bill Neuendorf
City of Edina

Creating a Parking District
Metro Transit TOD Forum
Municipal Parking
Time Tested Strategy for Economic Stability and Growth

City of Edina, MN
Bill Neuendorf, Economic Development Manager
July 21, 2016
The CITY of EDINA

- 500,000 SF commercial space
- 100+ businesses
- Condominiums
- 1,020 public parking stalls
- Private parking & Mpls lot too
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1974 Redevelopment Study
2014-2015 Campaign to address Customer Expectations

1) Customer experience and perception
   1) Safety
   2) Attractiveness
   3) Convenience

2) New & returning customers

3) Find balance for tenants
   1) CAM & Taxes
   2) Revenue & Profit
Lessons learned

1) Parking is NOT free; capital investment, maintenance & operations require commitment from City officials, property owners & tenants.

2) Customers and business owners have been conditioned to demand FREE parking – retailers not ready to risk change.
Lessons learned

3) District parking is difficult but is more efficient and more cost effective than private/individual parking.

4) Better managed parking and convenient alternatives are less expensive than expansion.

5) Don’t forget fundamentals and be prepared to change.
The CITY of EDINA

Thank You
Thank You!

Please enjoy a quick break before the Interactive Parking District Design Exercise begins at 9:45